### MILENA TORCIANO

Sturegatan 29, 114 48 Stockholm, Sweden Milena.torciano@gmail.com

Chief Executive Officer of Mitigram, the Market Network for Exporters, Traders and Financial Institutions to fund and hedge risks in their cross-border trade.

Led sourcing, execution and operational management of investments in banks and credit assets as Investment Director with AnaCap Financial Partners Credit Opportunity and Private Equity Funds (c. €3.3bn AUM, London); Senior Engagement Manager with Oliver Wyman Financial Services in Western Europe, North America, CEE; LSE graduate (First Class Honors); MSc in Economics; four languages spoken.

### **Experience**

01/05/2017 -

Mitigram AB - Chief Executive Officer.

present

Leads Mitigram. Since going commercially live in mid-2016, Mitigram has facilitated \$24BN+ transactions across1000+ local issuing banks in 500 markets for global multinational corporations, leading commodity traders and many of the world's largest banks.

2012 - 07/2016

## AnaCap Financial Partners Credit Opportunity Fund – Investment Director LONDON

Led investment sourcing, pricing, execution and Head of Asset Management accountable for Fund-wide servicing operations and assets performance (c. €9bn nominal claims portfolio value, 5 EU jurisdictions).

Selected investment examples:

- Non-performing loans ("NPL"): Sourced, priced and executed acquisition of c. €4bn secured
  and unsecured banking claims in bankruptcy and other judicial enforcement proceedings
  (>€100m invested capital); Implemented complex operational servicing solution across
  multiple counterparties;
- Performing Loans/ Bonds ("PL"): Structured and executed bilateral acquisition of c. €600m portfolio of fully performing salary-backed loans with simultaneous issuance of publicly rated senior/ mezzanine notes and syndication to global bank investors; Managed investment review, operational/ risk/ financial due diligence through to final bid to subscribe c. €500m mandatory convertible bond from large UK bank backed by government sponsor in limited auction process;
- Loans/ quasi-equity (PL): Established and funded newly incorporated asset management company via profit participating instrument transferred >€4bn Fund AUM within first 12 months through fast operational build-out; Structured c. €50m development financing facility, incl. provision of bridge loan funding, senior debt syndication and structuring of Fund preferred equity participation;
- Single Names Asset-backed: Managed operational work-out of sizeable (>€10m) individual assets pledged to the Fund through portfolio claims acquisitions from original collateral pricing through to proceeds realisations;

Since April 2015 assisted the Fund in an advisory capacity.

July – Dec '06: period covered by AnaCap non-compete obligations.

2008-2012 AnaCap Financial Partners Private Equity Fund – Investment Director LONDON

Led AnaCap operational engagement on first private equity backed acquisition of a UK bank completed by AnaCap as controlling investor in 2009 and subsequent build-out of UK first Challenger Bank ("Aldermore"). Managed early regulatory approval process and significant operational restructuring incl. key management hiring, acquisition of a UK Factoring/ Invoice Discounting business, merger with Commercial Mortgage business, core banking system implementation, development of residential mortgages and deposit raising systems/processes/people capabilities;

- Bank Net Lending upon acquisition £76m. When disengaged from the business in 2011 £1.2bn (16x); £7.5bn FY2016; Market valuation (April 2017) post-IPO: c.£800m;
- Led Fund operational engagement in Maltese Bank ("MedBank") investment focusing on business strategy definition and operational implementation incl. of international expansion and execution with CEO/ CIO of asset/ liability management and structural technology implementations;
  - PBT upon acquisition (FY 2009) €1m; €31.5m for financial year ending March 2013 (disengaged from the business in August 2012 when asked to join AnaCap Credit Opportunity Fund);
- Led business evaluation of potential CEE bank investments focusing on operational restructuring and acquisition opportunities, assessment of credit/ operational and IT assets, financial analysis, management selection and incentivisation;

# 2004-2008 Oliver Wyman Financial Services - Senior Engagement Manager LONDON, PARIS, MILAN, ISTANBUL, DUBLIN, NEW YORK, AMSTERDAM

Advised tier-1 global financial institutions on Retail Banking, Insurance, Corporate and Risk Management strategy. Ranked as 'frontier performer' in project work (top 10% within the company). Fast-tracked to engagement manager after 2 years; after 3 years with the firm, responsible for managing a team of 4 Oliver Wyman consultants and over 30 senior clients globally (London, Paris, Chicago, Hong Kong) in a large bank post-merger integration assignment with direct responsibility for the realisation of synergies in Finance function operations.

#### Education

2016 and 2011	Executive Education: Oxford-Chicago Valuation (Said Business School)	OXFORD, LONDON
	Accounting (London Business School)	

2003 Universitat Pompeu Fabra, Master Degree (MSc) in Economics
Focus on: Advanced Macroeconomics, International Finance, Econometrics

BARCELONA

# 1999 – 2002 London School of Economics (LSE), BSc In Philosophy and Economics (First Class Honours) LONDON

Focus on: Advanced Microeconomics, Mathematics and Statistics, International Economics, Scientific Method, Logic, Ethics

1997-1999 Centre International de Valbonne (CIV), International Baccalaureate bilingual diploma (French and English; score 44/45) NICE

Languages Italian – mother tongue; English, Spanish, French – Fluent; Currently learning Swedish

PC Skills Proficient MS Office user

**Personal** Self-starter. Excellent execution and relationship management skills. Loves investing in and help building successful fast-growing technology businesses.